From:	Alexander Keith B GEN NSA-D USA USA
Sent:	Wednesday, August 28, 2013 5:43 PM
To:	'McLaughlin, James K. Maj Gen 24 AF/CC'; Hernandez Rhett A USA USA MIL; Rogers Michael S NSA-N USA USN; Stewart Vincent R NSA-H3M USA USMC
Cc:	Davis Jon M NSA-H3C0 USA USMC; Williams Brett T USA USAF; Klein Margaret D NSA-H3C0CS USA USN
Subject:	(U) JFHQ-C IOC/FOC criteria

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Commanders,

I am encouraged by the progress you have made in establishing your respective JFHQs at each of the cryptologic locations especially given the lack of any additional resources. As these HQs are subordinate to CYBERCOM, it is important that when we declare IOC and FOC we do so to a standard criteria that meets my mission requirements. We have completed a detailed mission analysis for the JFHQ-C and socialized it with your staffs this week. I intend to issue an order/directive within the next two weeks to formalize my guidance for certifying the JFHQ. In short, you must demonstrate to me that you are capable of executing the following 6 JMETLs and the 7 associated processes. There is significant detail down to specific tasks and performance measures available to your staff. When you are prepared to request certification, submit your package and my staff will assess against the criteria outlined below and provide a recommendation. I am open to your inputs on how best to assess that your JFHQ-Cyber has met the prescribed standard. Please coordinate with my J3 for additional details.

JFHQ-C METL

1. Exercise C2 of all attached CMF ISO CCMD mission.
2. Exercise SIGINT Authority, Mission Delegation and Intelligence Oversight (to include SIGINT IO and auditing) of all attached CMF ISO CCMD mission.
3. Plan and direct Cyber ISR, Cyber OPE, Cyber Attack and – when directed – Cyber Defense actions to accomplish CCMD specified missions, and BPT conduct crisis action planning and CO in response to global threats.
4. Coordinate, integrate, synchronize and de-conflict CO of attached CMF with other JFHQ-C, NMF-HQ and USCC, operating in the same networks, at the tactical level, to maximize operational effectiveness. Coordinate as required with NSA Cryptologic Center Commanders.
5. Conduct intelligence operations; including managing CMF intelligence requirements and the collection, production and dissemination of intelligence.
6. Coordinate JFHQ-C support functions for attached and for co-located CMF with USCC, NSA, service and functional components; direct CMF training, exercises, and readiness requirements.

JFHQ-C/USCYBERCOM Processes

P1 Cyberspace Tasking Cycle (Modified Air Tasking Cycle)
    –Cyberspace Operations Directive (CyOD)
    –Master Cyber Operations Plan (MCOP)
    –Integrated Tasking Order (ITO)
    –Special Instructions (SPINs)
    –Joint Tactical Cyber Request (JTCR)
    –Assessment (MISREPs, BDA/MEA/Re-strike/Re-target)
P2 Cyberspace Effects Request Form (CERF)

P3 ███████████████████████

P4 Planning Teams

P5 Operational Priorities and Intelligence Collection Priorities

P6 Joint Targeting Cycle

 —Target Development: TDWG/JTWG

 —Strike Package Coordination: JTCM

 —Target Validation/Approval: JTCB

P7 Operations Synchronization

Thanks
GEN A

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